Source: http://www.bilderberg.org/g/Bild-az-tab.html____

Bilderberg from 1982 onwards (Alphabetical Attendance List)	Nat	82	88	89	91	92	93	94	95	96	97	98	99	00
(function is at last attendance; x st - 10 years to Dec 98; x ad - as of Nov 98)		(st)	AT	(st)	DE	FR	GR	FI	СН	CN	US	UK	PT	BE
Ackermann, Josef, Pres. Credit Suisse	СН								X					
Agnelli, Giovanni, Honorary Chairman, Fiat SpA	IT	ad	ad	(ad)	ad	ad	ad	ad	ad	ad	ad	ad		X
Agnelli, Umberto, Chair IFIL - Finanziaria di Partecipazioni SpA	IT							st	st	(st)	st	st	x	X
Aguirre y Gil de Biedma, Esperanza - President of the Spanish Senate	ES												x	X
Ahlström, Krister, President and CEO, Ahlström Group	FI							x						
Aho, Esko, Prime Minister	FI							x						
Ahtisaari, Martti President of the Republic of Finland	FI							x	x	x				
Allaire, Paul A., Chairman of the Board and CEO, Xerox Corporation	US				x	X	x	st	st	st	st	st	x	x
Almunia, Amann, Joaquin - Secretary General, Socialist Party	ES											х		
Alp, Ali Hikmet, Ambassador, Permanent Representative of Turkey to the CSCE	TR							X						
Amaral, Luis, Min Energy, Portugal	РТ								X					
Amaral, Joaquim Freitas do Amaral - Member of Parliament	PT												x	
Ambrosetti, Alfredo, Chairman, Ambrosetti Group	IT							x						x
Amiel, Barbara, Columnist, Sunday Times	UK						x							
Andersen, Bodil Nyboe, Governor, Central Bank of Denmark	DK										X			X
Andersen, Tage, MD & CEO, Den Danske Bank (x st)	DK		st?											
Andreas, Dwayne O., Chairman, Archer-Daniels- Midland Company	US		X			X	X	x	x	X				
Andrianopoulos, Andreas, Mayor of Piraeus; former Minister of Culture	GR		x											

Androsch, Hannes, Chair Managing Board, Creditanstalt-Bankverein	AT	st												
Argyros, Stelios, Chairman Federation of Greek Industries	GR						x							
Armacost, Michael H., Pres. Brookings Inst.	US										X			
Arnault, Bernard, Chair Management Board, LVMH	FR					x								
Arsenis, Gerasimos, Minister of Defense	GR							X						
Aslund, Anders - Senior Associate, Carnegie Endowment for International Peace	SV					X				X			X	
Asper, Israel; Chairman, CanWest Capital Group Inc	CN													x
Avery, Graham; Chief Adviser for Enlargement, European Community	UK, IN													x
Axworthy, Lloyd, Minister for Foreign Affairs	CN									X				
Ball, George W, Former Under-Secretary of State (x ad)	US	ad	ad	(ad)	ad	ad	ad							
Balsemao, Francisco Pinto, Prof. Comms., New Univ. Lisbon; Chair Impressa; ex PM	PT		X	st	st	st	st	st	st	st	st	st	x	x
Barnevik, Percy, Chairman, Investor AB	SV					x	st	st	st	st	st	st	x	x
Baron, Enrique, VP European Parliament; Pres. European Movement; ex Transport Minister	ES		X											
Barreto, Antonio, Prof of Sociology, Univ of Lisbon, former Agriculture Minister	PT					X								
Barrosso, Jose Manuel Durao, Minister for Foreign Affairs	PT							X						
Bartley, Robert L., Editor, <i>Wall Street Journal</i>	US				X						x			
Bassett, Isabel, Parl. Asst. Finance Minister, Ontario	CN										x			
Bayar, Ugur - Chairman, Privitization Administration	TR											x		
Bayh, Evan - Senator (D. Indiana).	US												x	
Bennet, Douglas J., Assistant Secretary of State for International Organizations	US							x						

F														
Bennett, Jack F, Dir & Snr VP, Exxon, former Undersecretary at the Treasury (x st)	US	st	X											
Benschop, Dick A.; State Secretary for European Affairs	NL													X
Bentsen, Lloyd M., Partner Verner Liipfert Bernhard McPherson & Hand; ex- Treas. Sec.	US					X			x	X	x			
Beregovoy, Pierre, Prime Minister	FR					x								
Berger, Samuel R., Asst to President, National Security Affairs	US										x			
Bergh, Maarten A. van den, Group MD, Royal Dutch Shell	US										x			
Bergsten, C. Fred, Director, Institute For International Economics	US										x			
Bergström, Hans, Political Editor, <i>Dagens Nyheter</i>	SV							X						
Bernabè, Franco, Special Rep. of Italy for Reconstruction Initiatives in the Balkans	IT							x		X		X	x	x
Bernstein, Richard, Book critic, New York Times	US										X			
Bertram, Christoph - Dir. Foundation Science & Policy ex-Dipl Corresp, <i>Die Zeit</i> (x st)	, DE			st	st	st	st	st	st	st	(st)	st		
Betz, Hans-Georg; Prof, European Studies, Cent for Eur. Studies, Columbia and NY Univs	DE													x
Beugel, Ernst H. van der, Prof, Int. Rels. Leiden Univ., ex-SG Bilderberg	NL	ad	ad	(ad)	ad	ad	ad	ad	(ad)	(ad)	ad	ad		
Beyazit, Selahattin, Director of Companies (x st)	TR	st	st	(st)	st	st	st	st	st	st	st	(st)		
Biedenkopf, Kurt, Prime Minister of Saxony	DE					x								
Bildt, Carl, Special Envoy of the Secretary-General for the Balkans, United Nations, ex- PM	SV, IN					X	x			X	x		X	X
Bilgin, Dinc, Chair Sabah Yayincilik AS (publishing)	TR													
Bonino, Emma - Member of the European Commission	IT,I N											X		

Borges, Antonio Dean.	PT								x			
INSEAD.												
Boskin, Michael J, Chairman, President's Council of Economic Advisers	US		X									
Bottelier, Pieter P., Chief of Mission, The World Bank, Resident Mission in China	NL, IN							x				
Boucher, Eric Le - Chief Editor, International, <i>Le</i> <i>Monde</i> .	FR										x	
Boyd, Charles G Executive Director, National Security Study Group	US										х	
Boyner, Cem, Chair New Democracy Movement Turkey (Liberal)	TR						x					
Bozer, Ali, Minister of State	TR	x										
Braathens, Erik G, MD & CEO, Braathens SAFE	NO				X							
Brady, Conor, Editor, <i>The</i> <i>Irish Times</i>	IR				X							
Brady, Nicholas F, Treasury Sec; ex-Dillon Read; ex Senator, Republican, New Jersey	US	X	x									
Braithwaite, Rodric, Foreign Policy Adviser to the Prime Minister	UK				x							
Brands, Maarten C, Prof of Modern & Theoretical History, Univ of Amsterdam	NL			X								
Braütigam, Hans-Otto, Minister of Justice of Brandenburg	DE		x									
Brederode Santos, Nuno, Member of the Socialist Party, Columnist <i>Expresso</i>	PT				x							
Breuel, Birgit, Chairman, Treuhandanstalt	DE		X	x		x						
Brinkman, Elco, Parliamentary Leader of the CDA (Christian Democrats)	NL				x							
Brittan, Leon - Vice President of the European Commission	UK, IN			X						X		
Broeck, Hans van den, Member of the European Commission; ex-Foreign Minister	NL, IN	X					X					
Brown, Gordon, Member of Parliament, Labou Party	UK		x									

] []] [] [] [1] [1] []	1] [] []] [
Browne, E. John P., Group Chief Executive, The British Petroleum Company p.l.c.	UK								X		x	x		
Brundtland, Arne Olav, snr. res. fellow, Norwegian Institute of International Affairs	NO				X									
Bruton, John - Leader of Fine Gael	IR											X		X
Bryan, John H., Chairman and CEO, Sara Lee Corporation.	US								X	x	x			
Buchanan, Robin W.T., Senior Partner, Bain & Company.	UK										X	x		X
Buckley, Jr., William F., Editor-at-Large, <i>National</i> <i>Review</i>	US									x				
Bujon de l'Estang, Francois, Minister Plenipotentiary; fmr adviser to Chirac on Defence etc	FR		x											
Bundy, William P., Former Editor, <i>Foreign Affairs</i>	US	ad	(ad)											
Burda, Hubert, Chairman, Burda Media.	DE										x	X		
Burenstam Linder, Staffan, Pres, Stockholm School of Econs; fmr Trade Minister; ex-MP	SV		x											
Butler, Hugo. Editor in Chief, Neue Zurcher Zeitung.	СН										x			
Cadieux, Jean-Louis, Deputy DG for Foreign Affairs, European Community	BE, IN				x									
Cantoni, Giampiero, Chairman, Banca Nationale del Lavoro	IT				x									
Carneiro, Roberto, Former Education Minister; consultant to World Bank	PT					x								
Carras, Costa, Director of Companies (x st)	GR	st	st	st	st	st	st	st	x	x	x			
Carrilho, Maria, Prof of Sociology	PT								x					
Carrington, Peter, ex-NATO Sec Gen, ex-Chair of Christies (x st)	UK			ch										
Cartellieri, Ulrich, Member of the Supervisory Board, Deutsche Bank AG.	DE						x			x	X			
Carvajal Urquijo, Jaime, Chairman and General	ES		X	st										

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Manager, Iberfomento (x st)													
Cavalchini, Luigi G - Permanent Representative to the European Union	IT										X		
Cebrián, Juan Luis, CEO PRISA, and ex-editor (<i>El</i> <i>Pais</i>)	ES	X				X							
Cem, Ismail - Minister of Foreign Affairs	TR										X		
Ceretelli, Adriana, journalist Brussels	IT?							x					
Chastelain, John A.D. de - Chair, Indep. Intl. Commission on Decommissioning (N Irl)	CN											x	
Cetin, Hikmet, Deputy Prime Minister	TR							x					
Chafee, John H, US Senator (Republican, Rhode Island)	US			X	x								
Chretien, Jean, Prime Minister	CN								x				
Chretien, Raymond A.J Ambassador to the U.S.	CN										X		
Chipman, John, Director, International Institute for Strategic Studies (invited)	CN, IN						x?						
Christodoulou, Efthymios, Minister of Economic Affairs	GR												
Chubais, Anatoli B Former First Vice Prime Minister; Chairman RAO EES	RU										X		
Cipolletta, Innocenzo, Director General, Confindustria	IT						x						
Claes, Willy, Secretary General NATO, ex Foreign Minister	BE, IN						x	x					
Clarke, Kenneth - Member of Parliament; ex-Chancellor of the Exchequer	UK					x					st	x	x
Clemet, Kristin - Deputy Director General, Confederation of Business and Industry.	NO											x	
Clinton, Bill D, Governor Arkansas	US			X									
Cohen, Marshall A, President, Olympia & York Enterprises Ltd	CN	x											
Çolakoglu, Nuri; Chairman and CEO, NTV	TR												X
Collomb, Bertrand. Chairman and CEO, Lafarge.	FR			X	x				x	x	st	x	X

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Constancio, Vitor MR, Leadr, Socialist Party; fmr Govr. Banco de Portugal; ex-Sec. State	PT	x										
Corrigan, E. Gerald, Former President, Federal Reserve Bank of New York	US					X						
Cortines, Ramon C, Chancellor, New York City Board of Education	US					x						
Corzine, Jon S. Chairman and CEO, Goldman Sachs & Co.	US						X	X	X	(st)	X	
Costopoulos, Yannis S, Chairman, Credit Bank	GR				X							
Cotti, Flavio, Federal Councillor and Minister for Foreign Affairs.	СН					X	x	X	x			
Courtis, Kenneth S First Vice President, Research Dept., Deutsche Bank Asia Pacific	CN, IN				x					x		
Couloumbis, Ted, Pres. Greek Foreign Policy Institute	GR						X					
Coutinho, Vasco Pereira - Chairman, IPC Holding	РТ									X		
Cradock, Percy, Former Ambassador to China; Former For. Pol. Adviser to the PM	UK					X						
Craig, James, Director General, The Middle East Association	UK	X										
Cranborne, Robert M.J.C. Leader of the Opposition in the House of Lords.	UK								x			
Cravinho, João Cardona G Minister for Infrastructure, Planning and Territorial Admin	PT										x	
Crockett, Andrew - General Manager, Bank for International Settlements	UK, IN									X		
Cromme, Gerhard; Chairman of the Executive Board, Thyssen Krupp AG	DE											X
Cross, Devon, Head Donner Canadian Foundation	CN						x					
Cutilero, Jose, Sec Gen, Western European Union	PT						x					
Dallara, Charles H, Assistant Secretary for International Affairs	US		X									

Dam, Kenneth W. Max Pam Prof Law, Univ. of Chicago; ex-Dep Sec State, ex-IBM (x st)	US	X		Х	x	st	st	x	x	х			
David, George A. Chairman of the Board, Hellenic Bottling Company S.A.	GR								x	x	st	x	x
Davignon, Etienne. Chair, Societe Generale de Belgique; ex-Vice Chair. of the Eur Com.	BE	X	st	ch	ch								
Davis, Lynn E., Undersec. for Arms Control and Intl Security Affairs Dept of State	US							X					
Day, Robert A, Chairman, Trust Company of the West	US				x								
Dehesa, Guillermo de la, Chief Executive Banco Pastor	ES					X							
Delamuraz, Jean, VP Fed Council Economics Ministry	СН							X					
Deleuran, Aage, Editor in Chief, <i>Berlingske Tidende</i> (x st)	DK		st	x	X								
Delorme, Jean-Claude, Chairman of Caisse de Dépôt et Placement du Quibec	CN			x									
Deutch, John M Prof. MIT, ex-DG. CIA; ex-Deputy Secretary of Defence	US										X		X
Diamandouros, P Nikiforos; National Ombudsman	GR												X
Dieter, Werner H, Chairman of the Board, Mannesmann AG	DE			X									
Dion, Stephane - Queens Privy Council for Canada and Minister of Intergov. Affairs	CN										x		
Ditlev-Simonsen, Per, MD, Sverre Ditlev-Simonsen & Co	NO			x									
Divedjian, Patrick, Member of Parliament (UDF - Haut de Seine)	FR					X							
Dodd, Chistopher J Senator (D. Connecticut).	US											x	x
Donilon, Thomas E; Senior Vice-President, General Counsel and Secretary, FannieMae	US										X	X	X
Donnea, Francois. Former Minister of Defense; Mayor of Brussels; Member of	BE									X			

Parliament]]]]						
Draghi, Mario, Treasury	IT]				x	x] []		
Director														
Duisenberg, Willem F, President, De Nederlandsche Bank NV	NL	tr												
Dunkel, Arthur, Director General, GATT	CH, IN				x	x	x							
Dyson, Esther; Chairman, EDventure Holdings Inc.	US													х
Eaton, Fredrik S., Chairman, Executive Committee, Eaton's of Canada	CN									x				
Ehrnrooth, Georg, President and CEO Metra Corporation	FI							X						
Eliot, Theodore L, Jr, Deam Emeritus, Fkletcher School of Law, ex US Ambass (x st)	US	sg	sg	sg	sg	sg	sg							
Ellemann-Jensen, Uffe. Chairman, Liberal Party.	DK						X	X	X	x	X	x		
Engelen-Kefer, Ursula - Deputy Chair, Board of Manag., Deutscher Gewerkschaftsbund	DE											x		
Engholm, Björn, Prime Minister of Schleswig- Holstein; Chair of SPD	DE				x									
Ercel, Gazi. Governor, Central Bank of Turkey.	TR									x	X		x	
Ergin, Sedat - Ankara Bureau Chief, <i>Hürriyet</i> newspaper	TR												x	
Erguder, Ustun. Rector, Bosporus University.	TR										X			
Erkko, Aatos, Publisher, Helsingin Sanomat	FI				x									
Eskénazi, Gérard, President, Pargesa Holding SA	FR		x											
Espy, Mike, Secretary of Agriculture	US							X						
Esrey, William T, Chairman and CEO, Sprint	US					x								
Evans, Daniel J, US Senator, Republican, Washington State	US		X											
Fabius, Laurent, MP, Former Prime Minister; Former Chairman of Parliament	FR							x						
Feinstein, Diane, Former Mayor of San Francisco	US				x									
Feldstein, Martin S President and CEO, National Bureau of Economic	US									X		x	x	

Research Inc.													
Ferrer Salat, Carlos, Chairman, UNICE (The European Employers Federation)	ES					X							
Finley, Murray, Pres, Amalg. Clothing & Textile Workers Union, AFL-CIO, CLC	US	st											
Finney, Paul B, Editorial Director, Thomson Magazines	US	st											
Fischer, Stanley - First Deputy Managing Director, International Monetary Fund	US, IN								X		х	X	
Floch-Prigent, Loik Le, Chair, Société Nationale Elf- Aquitaine	FR				x								
Flood, A.L., Chairman, Canadian Imperial Bank of Commerce	CN								X				
Florio, James J, Former Governor of New Jersey	US						x						
Foley, Thomas S., Partner Akin Gump Strauss Hauer & Field, ex-Spkr, House of Reps (D)	US		X					X					
Forester, Lynn - President and CEO, FirstMark Holdings Inc.	US										X		
Francois-Poncet, Jean A, Senator; former Minister for Foreign Affairs	FR		X										
Fréchette, Louise; Deputy Secretary-General, United Nations	CN, IN												X
Freedman, Lawrence, Head of Dept of War Studies, King's College	UK			x									
Freeman, Jr., Chas. W.,ex- Asst Sec of Defense for Intl Security; Chair, Projects Intern.	US								X				
Frehner, Walter, Chair Swiss Bank Corp	СН							x					
Fresco, Paolo - Chairman, Fiat S.p.A.	IT											X	x
Friedman, Stephen, Chairman, Goldman Sachs & Co.	US					x	x						
Friedman, Thomas L., Foreign Affairs columnist <i>New York Times</i>	US							X					
Frum, David, Columnist,	CN									X			x

National Post Newspaper]]									
Furlaud, Richard M, Director, Bristol-Myers Squibb Co.	US				x								
Gadiesh, Orit Chairman of the Board, Bain & Company Inc.	US									x	X		
Galvao Teles, Jose M. Lawyer, Member of the Social Party, Memb. Council of State.	PT									X			
Galvin, John R, Prof Nat. Sec. Studies, West Point; ex- Supr Allied Comndr Eur (SHAPE)	US		X	X	X	X							
Garton Ash, Timothy, Fellow of St. Antony's College, Oxford	UK								X				
Gerber, Fritz, Chair, CEO Hoffman La Roche AG	СН			X				x					
Gergen, David R., Fmr Advisor to Clinton and Reagan; Fellow Aspen Institute	US				X			X					
Gerstner, Jr, Louis V. Chairman, IBM Corporation.	US						x			X	(st)		
Getchell, Charles, Lawyer, private trustee; rapporteur Bilderberg	US	st											
Gezgin Eris, Meral - President IKV (Economic Development Foundation)	TR										X		
Giavazzi, Francesco - Professor of Economics, Bocconi University, Milan	IT											x	
Gigot, Paul, Washington Columnist, <i>The Wall Street</i> <i>Journal</i>	US								x				
Gleeson, Dermot, Attorney General of Ireland	IR							x					
Godsoe, Peter C Chairman and CEO, Bank of Nova Scotia.	CN											x	
Gonensay, Emre, Minister for Foreign Affairs; former adviser to PM;	TR				X				x				
Goossens, John J President and CEO, Belgacom; ex- Alcatel Bell;	BE				X			X			x		
Gotlieb, Allan E., Former Ambassador to the United States of America	CN							X	X				
Gouveia, Teresa Patrício;	PT												x

Member of Parliament (PSD)														
Graham, Donald E Publisher, <i>The Washington</i> <i>Post</i>	US												x	x
Graham, Katherine, Chair, Exec Committee, Washington Post Co	US		X		X			X						
Grave, Frank H.G. de - Minister of Defense	NL												X	
Greenberg, Maurice R, Chair, American International Group Inc.	US				x									
Gregorin, Jean-Louis. Member of the Board of Directors, Matra Hachette.	FR										x	x		
Grierson, Ronald H, Former Vice Chairman, GEC	UK					X						X		
Griffin, Anthony GS, Company Director (Guardian Group)	CN	ad	ad	(ad)	ad	(ad)	ad	(ad)	(ad)	ad	(ad)	(ad)		
Griffiths of Florestfach, Lord, adviser Goldman Sachs Int.; ex-head of PM's Policy Unit	UK					x								
Grilo, Eduardo C. Marçal - Miniter of Education	РТ												X	
Grossman, Marc - Assistant Secretary, US Department of State	US											x		
Grunwald, Henry A, US Ambass, to Austria; fmr Editor-in-Chief, <i>Time</i> Inc	US		X											
Guetta, Bernard - Editor in Chief, <i>Le Nouvel</i> <i>Observateur</i>	FR											x		
Gustafsson, Sten, Chair, AB Astra, ex-Chair, Saab-Scania AB (x st)	SV	st	st	st	x	x								
Habib, Philip C, snr. res. fellow, Hoover Institution; former Under-Secretary of State	US					X								
Hadjieleftheriadis, Gregory, Vice President Eletson Corporation	GR						x							
Hagel, Chuck - Senator (R. Nebraska)	US												x	x
Hague, William - Leader of the Opposition	UK											x		
Halberstadt, Victor, Prof of Public Economics, Leiden Univ.	NL	sg	sg	sg	sg	sg	sg	sg	sg	sg	sg	sg	sg	x
Halefoglu, Vahit, Former	TR				x									

Minister of Foreign Affairs]]	1]					
Hallgrimsson Geir, Governor Central Bank of Iceland; ex-	IC	st	st	st									
PM and For. Minister (x st)													
Halman, Talat S, Prof of Near Eastern Languages and Literature, New York University	TR					x							
Hämäläinen, Sirkka, Chairman of the Board, Bank of Finland	FI						x						
Hambro, Christian; Director- General, Research Council of Norway	NO												х
Hamilton, Lee H. Congressman (D, Indiana.)	US									X			
Hampel, Erich; Chairman, Creditanstalt-Bankverein	AT												X
Hannay, David - PM's Personal Envoy for Turkey; ex-Perm. Rep. to the United Nations	UK							x			X		
Harmaia, Jukka, CEO, Enzo Gutzeit Oy,	FI							X					
Harris, Michael, Premier of Ontario	CN								x				
Haschek, Helmut H, Chair of the Board, Österreichische Kontrollbank AG	AT		x										
Haussmann, Helmut, Member of Parliament, Free Democratic Party	DE								X				
Healey, Denis W, former Defense Secretary and Finance Minister	UK				X								
Heckmann, Hans, Vice Chair Union Bank of Switzerland	СН							x					
Hedelius, Tom C Chairman, Svenska Handelsbanken.	SV											X	
Hegge, Per Egil - Editor, Aftenposten	NO											x	
Heinz, Henry J II, Chair, HJ Heinz Co, Pres, American Friends of Bilderberg (x ad)	US	ad											
Heisbourg, Francois, Director, International Institute for Strategic Studies	FR, IN		x										
Henderson, Nicholas, Former Ambassador to Poland, Germany, France and the USA	UK						X						
Herkströter, Cor AJ,	NL						x						

Chairman Royal Dutch Shell														
Herrhausen, Alfred, Managing Director, Deutsche Bank AG (x st)	DE	st	st	st										
Herrndorf, Peter A ex- Chair & CEO, TV Ontario; Snr Visiting Fellow, Univ. of Toronto	CN												X	
Hoagland, Jim - Associate Editor, <i>The Washington Post</i>	US						X					X	x	
Hoegh, Westye. Chair. Leif Hoegh; Former President, Norwegian Shipowners' Assoc.	NO					x	st	st	st	st	st	st	x	
Hoess, Friedrich, Ambassador to the United States of America	AT		x											
Hoeven, Cees H. van der - President, Royal Ahold	NL											X		
Hoge, Jr., James F Editor, Foreign Affairs	US											X		
Hogg, Christopher - Chairman, Reuters Group plc, ex Chair Courtalds	UK				X							X		
Holbrooke, Richard C. ex- Asst Secretary for Eur & Can Affairs, Ambass to UN (desig.)	US								x	x	x	st	x	
Horta e Costa, Miguel - Vice- President, Portugal Telecom	PT											X		
House, Karen Elliott, VP International, Dow Jones & Co.; ex-For Ed, <i>Wall St</i> <i>Journal</i>	US		X			x								
Hunter, Robert E, US representative to NATO	US							x						
Hutchison, Kay Bailey; Senator (Republican, Texas)	US													X
Hutton, Will. Editor, <i>The Observer</i> .	UK										X			
Huyghebaert, Jan. Chairman, Almanij-Kredietbank Groep.	BE						X	x		X	X		X	X
Hyland, William G, Editor, Foreign Affairs	US		x											
Igler, Hans, Partner, Schoeller & Co. Bankaktiengesellschaft	AT		X											
Ihamoutila, Jaakko, Chairman of the Board, Neste Corporation	FI							X						
Iloniemi, Jaakko. MD, Centre for Finnish Bus & Policy Studies; ex-Amb. to	FI		x	st	st	st	st	st	x	x	X			

USA (x st)			1											
Imbert, Claude, Chief Editor,	ED]									
Le Point	ГK				x									
Ishinger, Wolfgang - State Secretary, Ministry of Foreign Affairs	DE											x	x	
Issing, H.C. Otmar. Member of Exec Board, European Central Bank.	DE, IN										X	X	X	
Jaans, Pierre, General Manager, Institut Monétaire Luxemburgeois	LU							x						
Jacobi, Mary Jo. HSBC Holdings plc; Former US Assistant Secretary of Commerce.	UK										x			
Jaffre, Phillipe, CEO Elf Aquitaine; ex CEO Credit Agricole	FR					x		x	x					
Jakobson, Max, Consultant; Former Ambassador to the UN and Sweden	FI							X						
Jankowitsch, Peter, Ambassador to the OECD; Ex Foreign Minister (x st)	AT		X	st	st	st	st	x						
Janssen, Daniel E; Chairman, Solvay SA; ex Chair Federation of Belgian Enterprises	BE	st							x					x
Jeker, Robert A, Managing Director of Stephan Schmidheiny Holdings	СН						X							
Jenkins, Michael - Vice Chairman, Dresdner Kleinwort Benson	UK											x		
Jennings, Peter, Anchor and Senior Editor, ABC News: World News Tonight	US								x					
Job, Peter, Chief Executive, Reuters Holding PLC	UK									x				
Joffe, Josef, Foreign Editor, Süddeutsche Zeitung	DE						x							
Johansson, Leif; President and CEO, Volvo AB	SV													X
Johnson, James A; Chairman and CEO, Johnson Capital Partners	US											x		x
Johnston, Donald J. Secretary-General, OECD.	CN, IN										x			
Johnston, J Bennett, Senator, Democrat, Louisiana	US				x									
Jonung, Lars, Prof of Economics & Econ. Policy at	SV				X									

the Stockholm School of Economics														
Jordan Jr, Vernon E; Managing Director, Lazard Frères & Co. LLC	US	st	(st)	(st)	st	X	X							
Jospin, Lionel, First Secretary of the Socialist Party; Former Ministre d'Etat	FR									X				
Kaletsky, Anatole - Associate Editor, <i>The Times</i>	UK											X		
Kamov, Nikolai - Member of Parliament	BG												x	
Kann, Peter R., Chair, CEO Dow Jones & Co., publisher <i>Wall Street Journal</i>	US								x					
Karamanlis, Kostas A Leader of the Opposition	GR											X		
Karner, Dietrich, Chair. of Managing Board, Erste Allgemeine-Generali AG	AT									X				
Kassebaum, Nancy Landon, US Senator, Republican, Kansas	US		X											
Kastrup, Dieter, Director Political Department, Minister of Foreign Affairs	DE				x									
Kayhan, Muharrem; Vice- Chairman of the Board, Söktas, Former President, Tusiad	TR													X
Kearns, David T, Chairman, Xerox Corporation	US		x											
Keegan, John, Military Historian; Defence Correspondent, <i>The Daily</i> <i>Telegraph</i>	UK		X											
Keersmaeker, Paul de, former Minister of European Affairs	BE					x								
Keitel, Hans-Peter, Chairmain, Hochtief AG	DE								X					
Kellenberger, Jakob, State Secretary for Foreign Affairs	СН						X							
Kemoularia, Claude de, snr. adviser, Groupe Paribas; former chief representative to UN	FR					X								
Kendall, Donald M, former Chairman & CEO, Pepsico Inc.	US					X								
Kimmet, Robert M, MD. Lehmann Bros, Fmr Undersecretary of State for Pol. Affairs	US								X					

Kirac, Suna - Vice Chairman of the Board, Koc Holding	TR											st	x	
A.S.														
Kirkland, Lane, President, AFL-CIO (Amer Fed of Labor & Congress of Industrial Orgs)	US		X				x							
Kissinger, Henry A. Former Secretary of State; Chairman, Kissinger Associates, Inc.	US	st	st	(st)	st	st	(st)	st	st	st	st	st	x	x
Klein, Ralph, Premier of Alberta	CN								rp					
Klestil, Thomas, Sec Gen, Federal Ministry of Foreign Affairs	AT		X											
Knapen, Ben, Editor in Chief, NRC Handelsblad	NL				X									
Knight, Andrew, Non Executive Director, News Corporation (x st); <i>ex-Daily</i> <i>Telegraph</i>	UK	st	st	(st)	st	st	st	st	rp	X				
Koc, Rahmi M, Chairman of the Board of Directors, Koc Holding AS	TR							X						
Kohl, Helmut, Federal Chancellor	DE		x											
Köhler, Jarl, President Finnish Forest Industries Federation	FI					X	x	X						
Kohnstamm, Max - Snr Conslt, European Policy Ctr, ex-SG Action Cttee for Europe, etc	NL, IN	ad	ad	(ad)	ad	ad	(ad)	ad	ad	ad	(ad)	ad		
Kok, Wim, Minister of Finance, Deputy Prime Minister	NL						x							
Kopper, Hilmar - Chairman of the Supervisory Board, Deutsche Bank A.G.	DE				X	X	(st)	st	st	(st)	(st)	st	X	x
Koroma, Johannes, Director General, Finnish Industry and Employers	FI						x							
Korteweg, Pieter. President and CEO, Robeco Group (x st)	NL				x	tr	tr	tr	tr	(tr)	tr	tr		
Kothbauer, Max. Director of Companies. (Creditanstalt- Bankverein?) (x-st)	AT							st	X	x	x			
Kovanda, Karel - Head of Mission of the Czech Republic to NATO and the WEU	CZ											x		
Kranidiotis, Yannos. Alternate Minister for	GR										x		x	

Foreign Affairs (d. 14.9.99).														
Krauer, Alex, Chair, Ciba Geigy (x st)	СН			(st?	x	x			x					
Kravis, Henry R Founding Partner, Kohlberg Kravis Roberts & Co.	US					X	X			X		X		x
Kravis (nee Drouin), Marie- Josée - Senior Fellow, Hudson Institute Inc.	CN, US			st	st	st	st	st	st	st	(st)	st	X	X
Kristol, William, Chair, Project for the Republican Future	US								X					
Krogh, Peter F, Dean School of Foreign Service, Georgetown University	US							x						
Kuczynski, Pedro Pablo, Co- Chair, First Boston International	US		X											
La Malfa, Giorgio, National Secretary, PRI (Italian Republican Party)	IT		X											
Lacharrière, Marc Ladreit de, Chair Fimalac, ex-VP l'Oréal (x st)	FR		X	st	st	st	(st)							
Lagayette, Philippe, First Deputy Governor, Banque de France	FR					X								
Lambert, Baron Léon, Chair, Groupe Bruxelles Lambert SA	BE	st												
Lamers, Karl, Foreign Affairs (Minister?)	DE								X					
Lamfalussy, Alexandre (Baron), GM, Bank for International Settlements	BE, IN		x			x								
Lamont, Norman, MP, Fmr Chancellor of the Exchequer, Director of N.M. Rothschild	UK								x					
Lamy, Pascal; Member of the European Commission	FR, IN													x
Larsson, Stig, President and Director General, Swedish Railways	SV							x						
Lauk, Kurt, Member of the Board, Veba A.G.; ex-Audi AG	DE				x					X				
Lellouche, Pierre, Foreign Affairs spokesman, Rassemblement pour la Republique	FR									x				
Lendvai, Paul, Director, Austrian International Radio	AT						x							
Leschly, Jan - CEO	US											x	x	

SmithKline Beecham plc.													
Levy-Lang, André, Former Chairman, Banque Paribas.	FR			X	X		st	st	st	st	st		X
Lewis, Drew, Chairman, Union Pacific Corporation	US		x										
Lewis, Samuel W, Director Policy Planning Staff, Department of State	US					X							
Lewis, William W. Director of McKinsey Global Institute, McKinsey & Company.	US									X			
Leysen, André, Chairman, Gevaert NV; Vice Chair, UNICE	BE		X										
Liikanen, Erkki - Member of the European Commission	FI,I N											x	
Lippens, Maurice; Chairman, FORTIS Bank	BE												X
Lipponen, Paavo - Prime Minister	FI										x		X
Livanos, George P, Ship Owner	GR					X							
Lopez, Francisco, CEO Argentaria	ES							X					
Lord, Winston, Assistant Secretary for East Asian and Pacific Affairs	US	st							x				
Lubbers, Ruud FM, Prime Minister	NL			X	x		x						
Lütolf, Franz J, GM and Board of Swiss Bank Corporation (x st)	СН	st	X										
Lykketoft, Mogens - Minister of Finance	DK										x		
Lyras, John C, Vice Chairman, Union of Greek Shipowners	GR					X							
Mabro, Robert E. Director, Oxford Institute for Energy Studies.	UK									X			
MacDonald, Donald S, Senior Partner, McCarthy & McCarthy; ex-Finance Minister	CN	st	X			x							
MacLaren, Roy - High Commissioner for Canada in Britain; former Finance Minister	CN				X							X	
MacLaury, Bruce K, President, Brookings Institution	US	st											
MacMillan, Margaret - Ed.	CN										X	x	

<i>International. Journal</i> , Can. Inst. of Intl. Affs, Univ. Toronto												
Maculan, Alexander, Chair Maculan Holdings AG	AT						x					
McDonough, William J. President, Federal Reserve Bank of New York.	US								x	X	X	x
McDougall, Barbara, Secretary of State for External Affairs	CN				x							
McDowell, Michael, Chair, Progressive Democrat Party	IR			x								
McGinn, Richard A Chairman and CEO, Lucent Technologies	US										X	
McHenry, Donald F., Research Prof of Diplomacy and Intl Affairs, Georgetown Univ.	US							x				
McKenna, Frank, Premier of New Brunswick	CN					x						
McLaughlin, David, President the Aspen Institute	US					x						
Maljers, Floris A, Chairman of the Board of Unilever NV	NL	x			x							
Mandelson, Peter - Member of Parliament	UK										x	
Manning, Preston - Leader of the Reform Party	CN									x		
Manos, Stefanos, Minister of National Economy	GR				X							
Marante, Margarida, TV Journalist	PT							X				
Mardin, Serif, Chair Islamic Studies American Univ Wash DC	TR, US						X					
Marris, Stephen N, snr fellow, Institute for International Econs; ex- OECD	IN, ?	X										
Martelli, Claudio, Deputy Prime Minister and Minister of Justice	IT			x								
Martens, Wilfried, Minister of State, Former Prime Minister	BE		x		X							
Martin, Paul, Minister of Finance	CN							x				
Martin, Philip L, Prof of Agricultural Economics, Univ of California at Davis	US			X								
Masera, Rainer S Director	IT									x		

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General, I.M.I.S.p.A.]		
Mathews, Jessica Tuchman - President, Carnegie Endowment for International Peace	US											X	X	x
Mathias, Charles McC, Ptnr, Jones Day Reavis & Pogue; ex-Senator, Rep, Maryland (x st)	US		X		X	x	st							
Matlock, Jack F Jr, Former U.S. Ambassador to the U.S.S.R.	US				X					x				
Mattsson, Bjorn, CEO Cultor, Ltd.	FI								X					
Maucher, Helmut, Chair, Nestle Ltd	СН					X			x					
Maynes, Charles William, Editor <i>Foreign Policy</i>	US							х						
Maystadt, Philippe, Vice- Prime Minister, Minister of Finance and Foreign Trade	BE									X				
Melkert, Ad P.W., Minister for Social Affairs and Employment	NL									X				
Mello, Vasco de - Vice Chairman and CEO, Grupo José de Mello	PT												X	
Mestrallet, Gérard - Chairman of the Executive Board and CEO, Suez Lyonnaise des Eaux	FR												X	
Michelis, Gianni de, Minister of Foreign Affairs	IT				x									
Micklethwait, R. John - United States Editor, <i>The</i> <i>Economist</i>	UK									rp		rp	rp	rp
Miert, Karel van, Member of the European Commission	BE, IN						x							
Mitsotakis, Constantine, Prime Minister	GR						x							
Mitterbauer, Peter. Chairman, Miba AG	AT										X			
Mityukov, Ihor - Minister of Finance	UR												x	
Moïsi, Dominique - Deputy Director, IFRI	FR												X	
Monjardino, Carlos APV, President of the Fundacao Oriente	PT				x									
Monks, John, General Secretary, Trades Union Congress (TUC)	UK									X				
Montbrial, Thierry de. Dir.,	FR	st	st	st	st	st	st	st	x	x	х			x

French Inst. of Int. Rels.; Prof. of Econs, Ecole Polytech (x st)														
Monti, Mario - Commissioner (x st); ex- Bocconi Univ; ex-Banca Commerciale Italiana	IT,I N		st	st	st	st	st	x		x			x	
Moore, Mike; Director- General, WTO	NZ, IN													x
Morel, Pierre, Diplomatic Adviser, Presidency of the Republic	FR					x								
Munroe-Blum, Heather. VP, Research and International Relations, University of Toronto	CN										x			
Murdoch, Rupert, Chairman, News America Publishing (Australian)	US		x											
Mustard, J. Frase, President Canadian Institute for Avanced Research	CN								X					
Myklebust, Egil. Chief Executive, Norsk Hydro.	NO										X			
Nabo, Francisco Murteira - President and CEO, Portugal Telecom	PT												X	
Nass, Matthias. Deputy Editor, <i>Die Zeit</i> .	DE										X	st	X	X
Neisser, Heinrich, Chair, Parl Group, Austrian Peoples Party (OVP) in Nat. Assembly	AT					x								
Netherlands, Her Majesty Queen Beatrix of the.	NL		x		x	x	x	x	x	x	x	x	x	x
Niinisto, Sauli V. Minister of Finance.	FI										X			
Noir, Michel, Mayor of Lyon, ex-Secretary of State for Foreign Trade	FR				x									
Nørlund, Niels, Editor-in- Chief, <i>Berlingske Tidende</i>	DK	st												
Nunn, Sam. Former Senator (D, Georgia.)	US									x	Х			
Nye, Joseph S Jr, Chairman, National Intelligence Council	US							x						
Oddsson, David, Prime Minister, Iceland; ex-Mayor Reykjavik, Chair Independence Party	IC				X	x		x			х		x	
Odom, William E, Dir. of Nat. Sec. Studies, Hudson Inst; ex-Dir National Security	US						X							

Agency			1										
Olechowski, Andrzej.	PL]	x	x	v	x			
Chairman, Central Europe Trust, Poland, ex-Foreign Minister								A	x	A	X	X	
Oliveira, Fernando Faria de, Minister of Trade and Tourism	PT					x							
Ollila, Jorma, Chairman and CEO, Nokia Corporation.	FI						x			X	st	x	X
Oort, Conrad J, Adviser to Board of ABN; Prof. Money & Banking, Univ. of Limburg (x st)	NL	tr	tr	tr									
Orange, H.R.H. the Prince of (Claus?)	NL	x?							x				
Orcival, Francois d', Editor Valeurs Actuelles	FR					X							
Osond, Anton, Chair of Management, Österreichische Investitionskredit AG	AT	X											
Ostry, Sylvia, Chairman, Centre for International Studies, University of Toronto	CN								x				
Owen, David, EC Mediator, International Conference on Former Yugoslavia	UK					X							
Özceri, Tugay, Under- Secretary, Ministry of Foreign Affairs	TR			x									
Padoa-Schioppa, Tommaso, Member of the Executive Board, European Central Bank	IT,I N										x	x	x
Page, Jr., John M. Chief Economist, Mid. East and Nth. Africa Region, World Bank.	US									x			
Pagrotsky, Leif; Minister of Trade	SV												x
Pangalos, Theodoros G., Minister for Foreign Affairs (Socialist Party)	GR	X				x			X				
Papaconstantinou, Michalis, Minister for Foreign Affairs	GR					X							
Papalexopoulos, Theodore, Deputy Chairman, Totan Cement Company SA	GR					x							
Papandreou, George A Minister for Foreign Affairs	GR							x			x		X
Pattison, James, Chair, President & CEO, Jim	CN				X								

Pattison Group Inc.												
Paye, Jean-Claude, Secretary General, OECD	FR, IN	X										
Pell, Claiborne, US Senator, Democrat, Rhode Island	US			x								
Penzias, Arno A., VP Research AT&T Bell Labs	US						x					
Peraticos, Michael C, Chairman, Pegasus Ocean Services	GR				X							
Perger, Werner A Political Correspondent, <i>Die Zeit</i> .	DE										x	
Perry, William J., Secretary of Defense	US							x				
Petersen, Donald E, Chairman, Ford Motor Company	US	х										
Petersen, Jan, Parliamentary Leader, Conservative Party	NO							x				
Petersson, Lars-Eric; President and CEO, Skandia	SV											x
Petritsch, Wolfgang; High Rep. for Bosnia; EU chief negotiator at Kosovo peace talks	AT											x
Philippe, H.R.H. Prince	BE			x	x			x				
Pickering, Thomas R, US Ambassador to Russia	US					x						
Pimenta, Carlos, MEP; ex- Secretary of State for Environment	PT		x									
Pires, Francisco Lucas, MEP; Former Leader of the Christian Democrats	PT	X										
Ploetz, Hans Fredeich von, Foreign Affairs (Ministry?)	DE						x					
Podhoretz, Norman, Editor, Commentary	US							x				
Pöhl, Karl Otto, President, Deutsche Bundesbank	DE		x									
Polanyi, John, Prof of Chemistry, University of Toronto	CN		x									
Porrit, Jonathon - Programme Director, Forum for the Future	UK										X	
Powell, Colin L. Former Chairman, Joint Chiefs of Staff.	US								X			
Prebensen, Inger E, President, Kjobmandsbanken	NO	X										
Prendergast, Kieran - Under-	UK,									x		

Secertary General for Political Affairs, United Nations	IN												
Pressler, Larry, Senator, Republican, South Dakota	US					x							
Prestowitz, Clyde V President, Economic Strategy Institute	US										x		
Prior, Lord, Chair, GEC plc; fmr Sec State for Northern Ireland & for Employment	UK		X										
Pritchard, J Robert, Pres, Univ. of Toronto	CN							X					
Prodi, Romano, Prof of Industrial Economics, Univ of Bologna	IT	st											
Profumo, Alessandro - CEO, Credito Italiano	IT											X	
Puhringer, Othmar - Chairman of Managing Board, VA-Technologie AG	AT										X		
Pujol, Jordi, President, Generalitat de Catalunya	ES			X									
Purves, William - Group Chairman, HSBC Holdings plc.	UK										X		
Pury, David de. Chairman, de Pury Pictet Turrettini & Co. Ltd., ex Co-Chair ABB	СН				X	st	st	st	st	st	st	X	X
Quandt, William B, senior fellow, The Brookings Institute	US			x									
Quinn, Lochlann. Chairman, Allied Irish Bank Group.	IR									x			
Radice, Giles, Chairman of Euro Movement MP	UK							x					
Raimond, Jean-Bernard, MP, Former Minister of Foreign Affairs	FR						x						
Ramfors, Bo CE, MD & Group CEO Skandinaviska Enskilda Banken; memb other Boards	SV			X									
Randa, Gerhard - CEO & Chairman, Bank of Austria AG	AT										x	X	
													x
Rasmussen, Anders Fogh; Chairman, Liberal Party	DK												
Rasmussen, Anders Fogh;	DK ES				x		X						

Executive, Lazard Freres & Co., LLC														
Reed, John S, Chairman, Citicorp	US				x									
Rees-Mogg, William, Chair, Broadcast. Stnds Coun, Chair Amer. Tradg; ex-Ed <i>The</i> <i>Times</i>	UK						x							
Reiten, Eivind; Executive Vice-President, Corporate Management, Norsk Hydro SA	NO													X
Reitzle, Wolfgang, Member of the Board, BMW AG	DE					x	X							
Reuber, Grant L, Deputy Chairman, Bank of Montreal	CN		X											
Reves, Chresten W, President and CEO <i>Berlingske Tidende</i>	DK						X							
Rhodes, William R Vice Chairman, CitiBank, N.A.	US											X		
Riboud, Antoine, Chair, Société BSN, Gervais Danone	FR					X								
Richardson, Bill - Secretary of Energy	US												x	x
Ridgway, Rozanne L, Co Chair, Atlantic Council of the US, ex-Asst Sec of State, (x st)	US		X		X	x	(st)	st						
Rifkind, Malcolm, Foreign Secretary	UK									x				
Ringier, Michael, Publisher, Chairman of the Board of Ringier Inc	СН				x									
Riotta, Gianni; Deputy Editor, <i>La Stampa</i>	IT													x
Robertson, George - Secretary of State for Defence	UK											x		
Robertson, Simon. Former Chairman, Kleinwort Benson Group plc.	UK									X	x			
Robinson, James D III, Chair & CEO, American Express Company	US		X											
Rockefeller, David. Chairman, Chase Manhattan Bank International Advisory Cttee.	US	ad	ad	(ad)	ad	ad	ad	ad	ad	ad	ad	ad	X	X
Rockefeller, Sharon Percy. President and CEO, WETA- TV and FM (PBS.) (x st)	US						st?				x			
Rodriguez Inciarte, Matias,	ES										x	X	x	x

Executive Vice Chairman, BSCH (Banco de Santander?).														
Rogers, Edward S., President and CEO, Rogers Communications, Inc.	CN									x				
Rognoni, Virginio, Minister of Defence	IT				X									
Rojas, Mauricio, Prof. Econ. Hist., Lund Univ., Dir. Timbro's Cent. for Welfare Reform	SV												x	
Roll, Eric (Lord Roll of Ipsden). Senior Adviser, UBS Warburg Dillon Read	UK	ad	ch	(ad)	ad	ad	X	X						
Romano, Sergio, columnist, <i>La Stampa</i> , former Italian Ambassador to USSR	IT					X								
Rosengren, Björn - Minister for Industry, Employment and Communication	SV												x	
Rossella, Carlo Editor, Editrice <i>La Stampa</i> S.p.A.	IT										X			
Rothschild, Emma, Dir Ctr for History and Economics Cambridge	UK								X					
Rothschild, Evelyn de - Chairman, N M Rothschild and Sons	UK											X		
Roy, Olivier. University Professor and Researcher, Laboratoire Monde Iranien, CNRS.	FR		X								x			
Ruggiero, Renato, Vice- Chair, Schroder Salomon Smith Barney; ex-WTO, ex- Trade Mnstr	IT,I N					x	st	st	st	st	(st)	(st)		X
Rühe, Volker, Minister of Defence; ex-Gen Sec CDU Parliamentary Party	DE				x	X	X	x						
Ruhnau, Heinz, Chairman of the Board, Deutsche Lufthansa AG	DE				x									
Sabia, Maureen. Corporate Director and President, Maureen Sabia International.	CN										X			
Sahlin, Mona, Member of Parliament	SV									X				
Sainsbury, Sir John, Chairman, Sainsbury PLC	UK	st												
Salgado, Ricardo Espirito Santo, President and CEO, Grupo Espirito Santo.	PT										x		x	

Samaras, Andonis, former Minister of Foreign Affairs	GR				x								
Sampaio, Jorge - President of Portugal	PT											x	
Sampermans, Francoise, Chair Groupe Express France	FR							x					
Sanford, Charles S Jr, Chairman, Bankers Trust Company	US		X										
Santer, Jacques, Prime Minister	LU			x									
Santos, Nicolau - Editor-in- Chief, <i>Expresso</i>	РТ											X	
Sapin, Michael, Minister of Economy and Finance	FR				x								
Saracoglu, Rustu, Governor Central Bank of Turkey	TR		x			x							
Scalapino, Robert A, Robson Res Prof of Government, Emeritus, Univ Ca, Berkeley	US						x						
Scharping, Rudolf - Minister of Defence	DE											x	
Scheel, Walter, Former President, Federal Republic of Germany	DE	ch											
Scheepbouwer, Ad J Chairman and CEO, TNT Post Group	NL											X	
Schenz, Richard - CEO and Chairman of the Board, OMV AG	AT											X	
Schmidheiny, Stephan, Chair Anova Holdings	IC						x	x					
Schmidt-Chiari, Guido, Chairman of the Managing Board, Creditanstalt Bankverein	AT		x	X									
Scholey, David G, Chairman, SG Warburg, Group plc	UK		x										
Scholten, Rudolf - Board of Executive Directors, Oesterreichische Kontrollbank AG	AT				X							X	x
Schoutheete de Tervarent, Ph de; Former Permanant Rep. of Belgium to the EU	BE					X							X
Schrempp, Jurgen E. Chairman of the Board of Management, Daimler- Chrysler AG.	DE						X	X	x	x	x	x	
Schürer, Wolfgang, Chair MS Management Service AG	СН						X	x					
Schwab, Klaus. President,	DE,							X	x	x			

World Economic Forum.	IN]							
	FR]										
Schweitzer, Louis, Chairman and CEO Renault SA	FK					X							
Scowcroft, Brent, Former Asst to the President for National Security Affairs	US		x				x						
Seidenfaden, Toger. Editor in Chief, <i>Politiken</i> A/S.	DK						st	st	st	st	st	X	X
Seillière, Ernest-Antoine, Chair, Compagnie Générale d'Industrie et de Participations	FR	st			X								
Serra i Serra, Narcis, Deputy Prime Minister of the Spanish Government	ES			x	X								
Shad, John SR, Director and Philanthropist	US			X									
Shapiro, Robert B Chairman and CEO, Monsanto Company	US											X	
Sheehy, Patrick, Chairman, BAT Industries	UK					x							
Sheinkman, Jack, Chair. Amalg. Bank, ex-Pres. Amalg. Textile Workers Union AFL-CIO	US		X		x		st	st	st	st	(st)		
Shelton, Sally A, snr. fellow, georgetown University; ex Amnbassador to Grenada, E- Carib	US				x								
Shevtsova, Lilia - Carnegie Moscow Center	RU											X	
Sick, Gary G, Visitng Scholar, Research Institute for Internl. Change, Columbia Univ.	US		X										
Sigurdsson, Jón, Minister of Trade and Industry	IC					x							
Silva, Artur Santos - President and CEO, BPI Group	PT											X	
Silvestri, Stefano VP, Istituto Affari Internazionali; former Undersecretary of Defence	IT	st								X			
Simons, Thomas W Jr, Ambassador to Poland	US			X									
Simpson, Jeffrey, National Affairs Columnist, <i>The</i> <i>Globe & Mail</i>	CN				X								
Siniscalco, Domenico - Prof. Econs; Director of Fondazione ENI Enrico Mattei	IT										X		

CN		X											
UK				x									
US								X					
ES, IN											х		х
ES												X	
СН									x				
DE	st	x		x	x	x							
US							x		x				x
ES				x	x		X		x				
DE						х							
CN					X								
IT?						X							
BE				x									
РТ											X		
US										X			
DE, IN				x	X	X							
US							x						x
US									X	x			
UK								x					
	UK US ES, IN ES CH US ES DE CN IT? BE IT? US US US	UK US ES, IN ES CH DE St DE St DE IT? BE PT US IN US IT? IT? IT US IT US IN US IN US IN US IN	UKUKUSES,INESCHINDEStXUSDEIT?BEIT?DE,IN	UK	UKImage: standard structureXUSImage: standard structureImage: standard structureImage: standard structureCHImage: standard structureImage: standard structureImage: standard structureDEImage: standard structureImage: standard structureImage: standard structureUSImage: standard structureImage: standard structureImage: standard structure	UK Image: state of the s	UK Image: standard structure X Image: standard structure ES Image: standard structure Image: standard structure Image: standard structure DE Standard structure Image: standard structure Image: standard structure Image: standard structure DE Standard structure Image: standard structure Image: standard structure Image: standard structure DE Standard structure Image: standard structure Image: standard structure Image: standard structure DE Standard structure Image: standard structure Image: standard structure Image: structure DE Standard structure Image: structure Image: structure Image: structure Image: structure DE Image: structure Image: structure Image: structure Image: structure Image: structure DE Image: structure Image: structure Image: structure Image: structure Image: structure IM Image: structure Image: structure Image: structure Image: structure Image: structure IM Image: structure Image: structure Image: structure Image: structure Image: structure	UK Image: Constraint of the set	UK Image: state stat	UK Image: state stat	UK Image: Sector of the se	UK Image: state strain str	UK Image: Sector of the se

Stille, Ugo, Editor-in-Chief, Corriere della Sera	IT		x										
Stoltenberg, Thorveld, Co Chair Steering Committee on Fmr Yugoslavia	NO						X	X					
Storvik, Kjell - Governor, Bank of Norway	NO										x		
Strauss, Robert S, US Ambassador to the Russian Federation	US				X								
Strauss-Kahn, Dominique; Former Minister of Finance; Professor, University of Paris	FR												x
Strube, Jürgen, CEO, BASF Aktiengesellschaft	DE						x		x				
Suchoka, Hanna - Minister of Justice	PL										x		
Summers, Lawrence H Deputy Secretary for Intl Affairs, US Dept of the Treasury	US										X		
Sundqvist, Ulf L, Chair, Social Democratic Party	FI				X								
Suominen, Ilkka, Minister of Trade and Industry	FI		x										
Surroi, Veton; Publisher, KOHA Ditore, Kosovo	YU												X
Suryanyi, Gyorgy. President, National Bank of Hungary.	HU								x	x		x	
Sutherland, Peter D. Chair, Goldman Sachs Int., Chair. BP Amoco plc; ex- Commissioner	IR			x	X	st	st	st	st	st	st		x
Svedberg, Bjorn President and CEO, Skandinaviska Enskilda Banken.	SV									x			
Sweden, King of	SV							х					
Tabakablat, Morris, Chairman of the Board, Unilever N.V.	NL								X				
Tara, Sinan. Vice President, Enka Construction & Ind. Inc.	TR									X			
Tarullo, Daniel K; Visiting Professor of Law, Georgetown University Law Center	US												x
Taylor, Arthur R, Managing Aprtner, Arthur Taylor & Co.	US	st											
Taylor, J. Martin, Chair, WH Smith Group plc; International Advisor, Goldman Sachs Int.	UK					x	st	st	st	st	st	X	sg

Teltschik, Horst, Head, Dir Gen, For. & Intra-German	DE		X									
Rels Dev. & Ext Sec., Fed Chancel.												
Teufel, Erwin, Prime Minister of Baden- Würtemberg	DE			X								
Thoman, G. Richard - President and CEO, Xerox Corporation	US									X	X	
Thornton, John L President and co-COO, Goldman Sachs Group, Inc	US										X	X
Thorsell, William, Editor, <i>The Globe and Mail</i>	CN						x					
Thunborg, Anders, Ambassador to the USSR; Former Minister of Defence	SV		X									
Thygesen, Niels, Prof of Economics, University of Copenhagen	DK		X									
Tigueroa, Federico, VP Spain (?)	ES							x				
Toubon, Jacques, MP, former General Secretary of the RPR					x							
Tremonti, Giulio; Member of the Finance Commission, Chamber of Deputies	IT											x
Trenin, Dmitri V Deputy Director, Carnegie Moscow Center	RU										X	
Trichet, Jean-Claude - Governor, Banque de France	FR							x			X	X
Tronchetti Provera, Marco, Executive VP and CEO Pirelli SpA	IT					X						
Trotman, Alexander J., Chairman, Ford Motor Company	US								X			
Tsoukalis, Loukas, Prof, Univ of Athens; Pres., Hellenic Centre for Eur. Studies (EKEM)	GR				X							
Tyson, Laura d'Andrea - Dean, Haas School of Business, Univ.of California at Berkeley	US										x	
Udgaard, Nils M Foreign Editor, <i>Aftenposten</i>	NO									X		
Umbricht, Victor, Mediator, East African Community; Advisory Board, Ciba-Geigy (x ad)	СН	ad										

Uusmann, Ines - Min of	SV						x					
Trans and Comm Vanhala, Matti - Chairman of the Board, Bank of Finland	FI										x	
Vartia, Pentti - Managing Director, Research Institute of the Finnish Economy (ETLA).	FI										X	
Vasella, Daniel - Chairman & CEO Novartis	СН									x	x	X
Vedrine, Hubert, Sec gen and Spokesperson, Presidency of the Republic	FR			X								
Veer, Jeroen van der; Group MD, Royal Dutch/Shell Group;	NL											X
Veiga, Miguel, Lawyer	PT					x						
Veltroni, Valter, Editor, <i>L'Unita</i>	IT							x				
Veremis, Thanos M Professor of Political History, Univ. of Athens; Pres. of Eliamep	GR				X						X	
Verheugen, Gunther - Sec Gen Social Democratic Party	DE						x					
Verzetnitsch, Friedrich, President Austrian Trade Union	AT	X										
Victor, Alice, Executive Assistant, Rockefeller Financial Services, Inc.	US		rp	rp	rp	rp		rp				
Villeneuve, Andre-Francois H. Executive Director, Reuters Group Holdings plc.	UK								x			
Villin, Phillipe, Vice President, <i>Figaro</i>	FR			x								
Vink, Lodewijk J.R. de - President and CEO, Warner Lambert Company	US									X		X
Virkkunen, Janne - Senior Editor in Chief, <i>Helsingin</i> Sanomat	FI									X		
Vitorino, Antonio, Deputy Prime Minister and Minister of Defence	PT							X				
Vits, Mia de - General Secretary, ABVV-FGTB	BE									x		
Vogel, Ezra F. Henry Ford II Professor of Social Sciences, Harvard University.	US								X			
Voigt, Karsten D, MdB; SPD Spokesma on For. Affairs; Member SPD Party	DE	X										

Leadership														
Vokos, Themistocles, Chairman, The Seatrade Organisation	GR						x							
Volcker, Paul A, Chairman, BT Wolfensohn; ex-Chair, Board of Federal Reserve System	US		X			x					X			
Voschherau, Henning, Mayor of Hamburg	DE									x				
Voutilainen, Pertti - Primerita Bank	FI								x					
Vranitzky, Franz. Former Federal Chancellor.	AT		x		x		X		x	x	X	st	x	X
Vries, Gijs M. de Chairman, Leader of Liberal Group, European Parliament.	NL, IN										X	X		
Vuursteen, Karel, Chairman of the Board, Heineken N.V.	NL								x	x				
Waal, Lodewjk J. de - Chairman, Dutch Confederation of Trade Unions (FNV).	NL												x	
Waldegrave, William - Minister of Agriculture; ex- Minister for Housing & Planning	UK		X						x					
Wallage, Jacques - Leader Labor Party	NL								x					
Wallenberg, Jacob - Chairman of the Board, Skandinaviska Enskilda Banken	SV											x		x
Wallenberg, Marcus. Executive Vice President, Investor AB.	SV									x	x			
Wegener, Henning, Asst Secretary General for Political Affairs, NATO	DE, IN				X									
Weidenfeld, Lord, Publisher	UK					x								
Weiss, Stanley A. Chairman, Business Executives for National Security, Inc.	US								x	X	X			
Wendt, Gerhard MH, President, Kone Corporation	FI							x						
Werring, Niels Jr, Dir, Wilhelm Wilhelmsen Ltd A/S (x st)	NO	st	st	st	X	x	x							
White, Peter G, Chairman of Unimedia; Former head of Prime Minister's Office	CN							x						
Whitehead, John C. Former Deputy Secretary of State (x	US				x	X	st	st	X	X	X			

st)														
Whitman, Christine Todd -	US]]	x		
Governor of New Jersey														
Wijffels, Herman H.F. Chairman of the Executive Board, Rabobank Nederland.	NL										x			
Wilbur, Brayton Jr, President & CEO, Wilbur-Ellis Company	US				x									
Wilder, Lawrence Douglas, Governor of Virginia	US				X									
Wilhjelm, Nils, MD, Industrial Mortgage Fund; former Industry Minister	DK				X	x								
Williams, Joseph H, Chair & CEO, The Williams Companies	US	st												
Williams, Lynn R, International President, United Steel Workers of America (x st)	US		X		x	X	st							
Wilson, L.R., Chairman, President and CEO, BCE Inc.	CN									X				
Wilson, Michael, Minister of Industry, Science & Technology & International Trade	CN				X									
Winthrop, Grant F, Partner, Milbank (Wilson) Winthrop & Co.	US		X		rp	rp	rp	rp						
Wisner, Frank G, Under- Secretary for Policy, Department of Defense	US							x						
Wissmann, Matthias - Federal Minister for Transport	DE											x		
Wolf, Martin - Associate Editor and Economics Commentator, <i>The Financial</i> <i>Times</i>	UK												X	X
Wolfensohn, James D. President, The World Bank; ex-Pres James D Wolfensohn Inc	US, IN		X		x	x	st	st	st	st	st	st	x	X
Wolff von Amerongen, Otto, Chairman and CEO of Otto Wolff GmbH.	DE	ad	ad	(ad)	ad	x	X							
Wolfowitz, Paul, Dean, Nitze School, John Hopkins Univ.; ex-Under Sec. of Defense	US							x	X	X	x	st		X
Wooldridge, Adrian D., Foreign Correspondent, <i>The</i> <i>Economist</i>	UK											rp	rp	rp

Wörner, Manfred, Secretary General of NATO	DE, IN			х	x	x							
Wright, Patrick, Permanent Under-Secretary of State, and Head of Diplomatic Service	UK			x									
Wriston, Walter B, Former Chairman, Citibank	US	X											
Yahuda, Michael B. Professor of International Relations, London School of Economics.	UK									x			
Yanez-Barnuovo, Juan A., Perm. Rep. of Spain to the UN; ex-Intl. Affs, Office of PM	ES	x							x				
Ybarra y Churruca, Emilio de, Vice Chair & MD, Banco de Bilbao	ES	x											
Yost, Casimir A Dir, Inst for Study of Diplomacy, Georgetown University, Washington	US					st	sg	sg	sg	x	st		
Yücaoglu, Erkut - Chairman, Tusiad (Business Association)	TR											X	
Zannoni, Paolo, Vice President, Fiat SpA (x st)	IT	Х	st	x	x								
Zantovsky, Michael - Chair of the Cttee on For. Affs, Defense and Sec. Czech Senate	CZ											x	
Zimmer-Lehmann, Georg, snr adviser to the Managing Board, Creditanstalt- Bankverein	AT	X											
Zimmermann, Norbert - Chairman, Berndorf AG	AT	X										X	
Zoellick, Robert B, Counselor & Under- Secretary (designate) for Economic Affairs	US			X									
Zombanakis, Minos, Chair, Group for International Study & Evaluation	GR			x									
Zuckerman, Mortimer B, Editor, US News and World Report	US						x						

<u>Codes:</u> x-attending, ch-Chairman, sg-Secretary General, tr-Treasurer, ad-Advisory Group, st-Steering Committee, rp-rapporteur; brackets () generally mean officer not attending, but for 1989 (st) means not clear due to absence of information;

AT-Austria, BE-Belgium, BG-Bulgaria, CH-Switzerland, CN-Canada, CZ-Czech Republic, DE-Germany, DK-Denmark, ES-Spain, FI-Finland, FR-France, GR-Greece, HU-Hungary, IC-Iceland, IN-International, IR-Ireland, IT-Italy, LU-Luxembourg, NL-Netherlands, NO-Norway, NZ-New Zealand, PL-Poland, PT-Portugal, RU-Russia, SV-Sweden, TR-Turkey, UK-United Kingdom, UR-Ukraine, US-USA, YU-Yugoslavia Sources:

82(st): Steering Committee list;

88 list: original List of Participants;

89(st): partial Steering Committee list;

91, 92 and 93 lists: taken from Spotlight;

92 Steering Committee list, extracted from Armen Victorian piece in Nexus Magazine;

94 list: original, plus Tony Gosling (www.bilderberg.org) and Spotlight;

95 list: Tony Gosling (Alberta Reporter) and elements from Spotlight;

96 list: *Spotlight* and Tony Gosling;

97 list: Tony Gosling, Lobster Magazine and Spotlight;

97 Steering Committee list: original from Bilderberg Meetings

98 list: original Participant List, and Parascope;

99 list: Portuguese News Weekly, Tony Gosling, Big Issue/Schnews - Bilderberg Minutes, and Spotlight;

2000 list: kindly provided by the Bilderberg Meetings;

Ex-Steering Committee members over the last 10 years (x st) - letter to Patricia McKenna MEP from Bilderberg Meetings, 3.12.98

(Thanks to Tony Gosling, Patricia McKenna, Armen Victorian, Jim Bogusz, *Lobster*, *Nexus*, Klaus Kopf, Jim Tucker, *Spotlight*, News Weekly, Big Issue/Schnews, Parascope and Bilderberg meetings)